

CASE STUDY C

Al Noor Streetlighting PPP Program Phase 3 Augmentation PPP

Context & Challenge

ADIO, in collaboration with the Department of Municipalities and Transport and Al Ain Municipality, are responsible for the implementation of the LED streetlighting PPP program.

Having successfully structured, procured and closed Phase 1 and Phase 2 of the Al Noor PPP Al Noor Streetlighting PPP Program, several critical procurement risks threatened the timely delivery Phase 3. The scope of Phase 3 covers the design, financing, installation, and maintenance of more than 57,000 LED streetlights in Al Ain.

Solution

As ADIO's commercial advisor, Carew & Bennett team led the structuring and procurement of the Phase 3 of the Al Noor project through an augmentation PPP procurement framework – a first of its kind.

By using an augmentation framework, Phase 3 could be procured on a fast track basis as an extension to the original Al Noor Phase 2 PPP contract, avoiding delays and substantially reducing both procurement and energy costs.

Thanks to this pioneering structure, a transformational energy transition project was delivered generating major energy savings, reducing emissions by 181,000 tonnes of CO₂, and improving safety and quality of life for Al Ain residents.

Having successfully closed three phases of Al Noor Streetlighting PPP Program, this brings the total number of energy-efficient LED streetlights procured, supplied, installed and maintained up to 233,000 – combined it represents the largest streetlighting project of its kind in the GCC region with further phases under planning.



Status

Al Noor Phase 3 reached financial close in July 2025. Implementation is underway across three phases, with completion scheduled for 2026.